#### Post Ofsted Action Plan-Langley School (November 2018)

On the 2<sup>nd</sup> October, 2019 Langley School was inspected by Ofsted. While the school was successful in maintaining its Outstanding rating, a number of priorities were identified since the last inspection. In light of these priorities, the school's next inspection will be a full section 5 inspection. the school will be subject to a Full section 5 inspection within 2 years to ensure that the school can maintain these standards. Due to where we are within the current Ofsted cycle, we are expecting this inspection within the current academic year.

As a result of this inspection, and from our own self-evaluation, we have put in place a Post Ofsted Action Plan to ensure the school addresses these priorities and to also further develop our practice to maintain our Outstanding rating and education provided to our pupils.

We will update the RAG ratings throughout the year so that parent/carers and other stakeholders are aware of the progress the school is making. Throughout the year, we will be asking inviting parents to share their views and contribute to further school improvement.

This action plan will be in place for the remainder of the current academic year. During the Summer Term a new School development Plan will be completed by stakeholders.

### Next steps for the school (Ofsted 2018):

#### Leaders and those responsible for governance should ensure that:

- > Teachers raise their expectations and set work for the most able pupils that is carefully matched to their needs and offers an appropriate level of challenge
- > Leaders sharpen the school's pupil premium strategy so that specific barriers to learning are routinely identified and addressed, and the use of funding is more carefully evaluated to maximise outcomes for disadvantaged pupils
- > All the required information related to the use of pupil premium is included on the school's website
- > Information about the frequency and type of behaviour incidents is used more effectively to put in place strategies to improve pupils' behaviour.

In order to improve the attainment and progress of the more-able and how we target our Pupil Premium funding, we need to look closely at what we are teaching and how we are using assessment information to inform our planning and identify the specific barriers to learning for our disadvantaged pupils. As many of our pupils have similar and multiple barriers to learning, we need to address this school wide as part of the curriculum offer. Therefore, a strategy that allows us to teach a more tailored curriculum which embeds non-academic objectives (where appropriate) alongside academic ones allows us to track pupils' progress holistically as policy. The implication of this is the need to put into practice more rigorous assessment procedures around in-year progress in both core subjects and the social, emotional, physical, sensory, communicative and developmental needs of our pupils (non-academic milestones).

Many of our pupils have wide ranging developmental needs and barriers to learning Thus allowing more timely and targeted support for individuals when, and if, they become at risk of not reaching their potential. Teachers will deliver a more tailored curriculum which will remove the 'catch-all' approach identified by Ofsted and allow the school to specifically target the needs of individuals.

As part of this process, we identified that pupils were not getting as much access to learning the key skills in maths and literacy lessons, although opportunities to embed learning were available in other subject areas. Therefore, we have amended the timetable to ensure that all pupils have maths and Literacy lessons daily-a practice common to both Special and mainstream schools. Lessons will be reflective of the pupil's special needs and allow pupils to apply skills and learn them in different contexts. Non-academic skills/activities such as 'being able to engage with another person' will be embedded (Partner talk about a story for example) in a tailored approach.

As many pupils share similar barriers to learning We are also refining our identification of all pupils' barriers to learning and are reviewing the strategies in place, as well as access to interventions, to remove these. This has therefore meant that we have taken a strategic approach to how we deliver these subjects and the expectation upon teachers to deliver a higher frequency of lessons.

In order to address this, we have:

- 1) Reviewed the planning requirements for literacy, so that teachers plan a longer scheme of work over a couple of weeks. Staff are now delivering skills based lessons based around a topic or book. The schemes are at least two weeks long and follow the process from reading to writing. They ensure that the pupils can fully immerse in a complete text; develop their understanding of a text through comprehension; learn the discrete skills grammar and punctuation skills and apply these to extended pieces of writing. Based on the Birmingham Literacy Project and our work with partners in the Learning Through Excellence Trust the school is currently reviewing the frequency of delivery, quality and programme used to teach Phonics. During inspection lesson observations some children were not having access to accurately levelled phonic activities or reading books of appropriate challenge. This is now addressed through looking at an agreed synthetic phonics scheme with regular opportunities for assessment and consistency of delivery; how we teach and assess pupils' comprehension and how we support pupil reading for non-verbal, those with specific learning difficulties and pupils who are 'whole word' readers. The revised approach will ensure consistency in delivery, assessment and improve outcomes for all learners.
- 2) Re-organised Upper Key-Stage 2 classes, to improve the quality of Teaching and Learning. In order to ensure that Teachers could effectively deliver the curriculum to all learners, we reorganised the class groups in upper Key Stage 2. The changes were based on pupils' individual Special needs and their attainment. Teaching was not always as effective as it could be when the needs of the class were far ranging. At times it had a negative impact on differentiation and how the curriculum was delivered. Now teachers can deliver an appropriate curriculum and manage the range of needs. This has included being able to effectively manage the academic, development and sensory needs of pupils.
- 3) **Developed role of subject/middle leaders**. To support improvement Subject and Middle leaders are being developed to improve school wide leadership and to support staff in bringing about and maintaining change. This is enabling leadership responsibilities to be distributed beyond the

Senior leadership team to drive school improvement and have the capacity to continue improving. This will also support future sustainability; provide teachers with leadership skills to support in subject leadership. Middle leaders are central to the school through their roles as teachers and therefore provide significant contributions to school improvement as well as providing ongoing support to their colleagues as members of the extended leadership team. Middle leaders will provide a further level of accountability and use data and monitoring to sustain high standards.

### Ensure teachers raise their expectations and set appropriate work for the most-able pupils by:

- > Planning work that is carefully matched to their needs and offers an appropriate level of challenge
- > Refining assessment systems and appraisal to ensure teachers have accurate knowledge of pupil levels and expected progress
- Ensuring the timetable supports outstanding progress in reading, writing and maths

Targets	Action	Success Criteria	Time Scale	Actioned By	Monitoring	RAG Rating
		(Impact on Learning			Arrangements	
Fully	Moderation meetings of pupils' work	Teachers will know the	Ongoing	MR/SLT subject	SLT to monitor	
effective		current levels of their		leaders	pupil	
systems are	Book & Planning trawls	pupils' abilities against			achievement and	
in place to		the new curriculum			lesson	
monitor	Staff to consistently use 'Onwards and				observation	
curriculum	Upwards'	Appropriate targets		DS		
delivery to		are embedded in			Termly reports	
ensure	Regular data analysis	planning				
more-able			July 2019		Curriculum	
pupils are	End of term target setting/progress	Target setting will			committee	
offered	meetings	show that at least 60%				
appropriate		of pupils will be on		JA		
challenge	Regular monitoring of literacy and	target to achieve at				
	maths through drop in, lesson	least expected		SLT		
	observation and learning walks	progress in R,W,M				
	Provide opportunities for coaching and	All lessons observed				
	mentoring	will be Good or				
		Outstanding		MR		
	Monitoring timetable in place					
	(including Quality assurance from					
	external moderators)		Nov 2018			

		Staff access support of experienced colleagues		JA/DS		
Senior leaders use resources effectively to improve pupil outcomes	Review teaching groups based on banding and assessment data  Whole school mapping based on need and resource is in place (banding)	Children access appropriate learning environment  Planning demonstrates needs of all pupils; including more-able, are met and challenged  pupils make expected progress in R, W M	Review by Nov 2018 Transition days Dec 2018 Pupils in new class groups from Jan. 2019 April 2019	SLT  Inclusion Manager	SLT meetings Governor reports	
		Pupils have appropriate interventions/support in place based on their primary need/banding  IN class support is tailored to support pupils in accessing new and existing systems to ensure full engagement in learning				

		New school timetable	July 2019			
		is implemented to ensure consistent	July 2019	JA/Govs		
	Review of leadership responsibilities	delivery of R, W M		37 ( 30 7 3		
		, ,				
	Review staffing	Distributed leadership				
	structure/deployment/responsibilities	and revised staffing				
		structure in place ensuring school wide				
		accountability				
Reading,	R,W,M leaders carry out	At least 60% of pupils	July 2019	BF/MR- faculty	SLT	
writing and	curriculum/key skills coverage review	will achieve expected		members		
maths		progress by the end of			Moderation	
delivery is		the year in R W M			timetable	
reviewed to maximize		A consistent approach	Summer 2019		activities (work scrutiny etc.)	
Outstanding	Introduction to RWI	to the teaching of	Summer 2015	BF	scrutiny etc.,	
teaching and		reading will support			Data analysis	
learning of		accelerated progress				
key skills	_ ,, , , , , , , , , , , , , , , , , ,				FGB &	
	Talk/communication for writing	More able pupils will make accelerated	April 2019 (piolt) Whole school	BF	curriculum committee	
	strategies are introduced to support the writing process (including	progress as seen in	(Sept.2019)		committee	
	extended writing session)	assessment data	(30)		Lesson	
	,				observations	
	Guided reading sessions to be	Planning shows agreed	Feb. 2019			
	introduced in KS2 using evidence from	strategies are				
	the Birmingham reading Project (LTE)	consistently used across the whole				
	Reading leader to provide training on	school		MR		
	guided reading					
	Weekly maths planning includes real					
	life maths applications					

Policy for agreed progression in		Dec 2018	DS		
calculation is written into school policy	Yearly Target setting is				
. ,	related to individual				
Fully effective tracking system is in	pupils and is				
place for assessment to allow accurate	challenging	Dec 2018			
monitoring of small steps progress for	5 5			Ex. HT (JA) & HT	
both subject ready learning and pre	Agreed assessment		DS/JA	(DS) analyse data	
subject ready	targets for each			. , ,	
	progress step are now			Subject leaders	
Under performing groups are	included on onwards	Ongoing		to attend	
identified through data analysis	and upwards			progress	
				meetings	
	Termly progress				
	meetings				
	Robust data is used by				
	SLT, teachers and				
	governors for tracking,				
	monitoring and				
	planning				

## Leaders sharpen the school's Pupil Premium strategy so that specific barriers to learning are routinely identified and addressed by:

- Using the funding to maximize outcomes for disadvantaged pupils & adheres to DFE guidelines
- > Ensuring robust monitoring systems are in place to measure and evaluate impact
- > Direct funding to include academic interventions
- > Increase the engagement of all pupils in regular physical activity

Targets	Action	Success Criteria	Time Scale	Actioned By	Monitoring	RAG Rating
		(Impact on Learning			Arrangements	
Senior leaders	External review of PP to be	Leaders have a	Feb. 2019	Ex.HT (JA) & HOS	Link governor to monitor	
will ensure	undertaken by LTE	strategic view of PP		(DS)		
that the		and are able to				
school uses		identify and action				
and reports		areas for				
on Pupil	½ termly formal moderation of	improvement				
Premium	interventions is made. Progress	through allocated		Ex.HT		

funding more	is assessed against pupil	spend on	Jan.2019/ongoing			
effectively		•	132013/ 011801118			
effectively	outcomes  Monitor and report outcomes to FGB and staff  Accurate pupil premium statement is published on the school website	interventions  Governors and senior leaders will report on how PP money has been spent and the impact of the spending.  All staff can identify pupils in receipt of PP	Jan.2019	SLT	SS to monitor PP therapeutic interventions ½ termly MR academic –report to govs/ Termly data analysis	
			Jan.2019			
	Under performing groups are	Teachers know pupils identified for				
	identified through data analysis (In addition to academic targets,	PP intervention	Ongoing			
	Assessment measures for area	Assessment data is				
	of need (social, emotional, physical etc. ) are used to	accurately used to identify appropriate				
	baseline pupils and measure	interventions for				
	impact)	disadvantaged pupils				
The school	SMART targets to be set for PP	Pupils no longer	Feb. 2019	DS/JA	JA to monitor through	
uses PP	interventions (including	need to use the		,	SLT, PP reports and	
funding to	academic) and ½ termly reviews	intervention because			impact statements	
improve	undertaken	they have made			DD Link Covers	
academic attainment of		sufficient progress			PP Link Governor	
more-able	Temporary inclusion manager is	Academic	Jan 2019	JA	FGB assessment reports	
pupils	employed to support pupil	interventions are			·	
	access to the curriculum	implemented				
			Ongoing	SS		
Ĺ	l .		- 36			<u> </u>

	Intervention Team keep thorough tracking information for pupil interventions	Qualitative and quantitative data shows progress made  There is no difference between attainment of PP pupils and No PP pupils	Summer 2019			
Increase the engagement of all pupils in regular	Introduce lunchtime physical activity clubs to focus on targeting inactive children	PE leader to run staff meeting to promote ideas	Spring 1	СТ	Clubs reviewed on termly/half termly basis  Report to FGB meetings	
physical activity	Introduce the pupils to new physical activities and sports potential of a pupil showing	Target pupils identified and baselined	Spring 1		End of term progress data	
	further interest in clubs outside		Spring 1		SLT drop ins	
argeting the least active children to increase their participation	of school	Strengths and weakness of pupils identified to inform activity planning	Spring 2		Pupil questionnaires/interviews  Pupil voice	
(Chief Medical Officer guide		Lunch time activities/ sports games in place	Spring 2			
lines		Targeted pupils	Summer 2			
recommends at least 30 minutes		engage in planned activities/sports				
physical activity per day).	Train play leaders for breaks and lunch times (LSAs)	Outcome data shows marked improvement in pupil engagement in	Summer 1			

physical activity and enjoyment of sport		
Pupils are physically active for longer periods of the school day		
Play leaders trained		
Potential decrease in inappropriate behaviour		

- 4) **Revised the school's approach to Behaviour Management**-Ofsted noted that the school did not track data relating to pupil behaviour and physical interventions as well as it could. To do this effectively, the school have revised the current policy and approach to behaviour management across the school. The intention is to have a consistent approach to behaviour management by continuing to establish clear expectations for appropriate behaviour, the way we monitoring and analyse behaviour to bring about positive change, and consistent responses to reinforcing appropriate behaviour and redirecting inappropriate behaviour. Accurate and robust data analysis is allowing the school to support pupils for effectively as well as Outside agencies to improve pupil outcomes and remove barriers to learning.
- 5) **Further improving Safeguarding** Ofsted graded Safeguarding as effective and that the school's safeguarding arrangements are fit for purpose and that staff are aware of the greater risks to safeguarding pupils with SEN. During the inspection, we discussed how we could further improve in this area. As a school we use multiple methods to report and record concerns and as leaders are improving this further by collating the information into more central files.

#### Ensure that information about the frequency and type of behavior by pupils is used more effectively by:

- > Developing systems to monitor and improve whole school behavior
- > To put in place strategies to improve pupil behavior

Targets	Action	Success Criteria (Impact on Learning	Time Scale	Actioned By	Monitoring Arrangements	RAG Rating
Review and	Review Behaviour Management	Clear boundaries and	Dec. 2018	SS/JA	SS/JA monitor ½	
develop	Policy to ensure school wide	expectations shows			termly reports	
school wide	consistency of approach	consistency for pupils		JA		

annraach ta		and staff and		YK/inclusion	Losson
approach to behaviour	Dalivas habasias su saanaanses t	expectations are			Lesson
	Deliver behaviour management	embedded		manager/SS	observations/learning
management	training to staff	cinicuaca	Ongoing		walks##Govs.
	Put in place agreed responses to behaviour to ensure staff are	Decrease in frequency of serious incidents	Jan 2019		Curriculum committee
	empowered to manage behaviour in own classes	Staff are held to account for managing pupil behaviour			
	Introduce Golden Time		Jan 2019	JA/SS	
		Children access Golden		,	
	Introduce Whole school Behaviour	Time daily	March 2019	DS/SS	
	meeting to allow for debrief, support			25,55	
	and sharing good practice	Pupils make expected			
	and sharing good practice	progress	July 2019	YK/inclusion	
	Pilot use of behaviour recovery (KS2)	Pupils show	July 2019	manager	
		responsibility for behaviour			
Implement	Introduction of behaviour watch to	Schools has access to	Feb. 2019	£3,000	FGB reports & Ex. HT
rigorous	record serious incidents and	accurate data which also			Monitoring activities
recording	restrictive physical interventions	details time and place			
systems for		allowing for greater opportunity to target			Curriculum
behaviour		incidents of			committee
		inappropriate behaviour			
					Learning walks
	Daily behaviour recording sheets for	School effectively	Jan. 2019	Satff time	
	low level disruption introduced	monitors and improves			
		whole school behaviour,			
	Previous RPI records are placed in	low level disruption, Si	Nov. 2018		
	bound book	and use of RPI			
		School meets legal	Jan. 2019		
		requirements for	Juli. 2013		

	New incident report form created (federation wide)  Training of incident recorded	recording and storage of physical interventions	Feb. 2019	Meeting Time		
	delivered to all staff					
	Team teach refresher training to be delivered		Spring 2019	Meeting time		
	½ termly behaviour reported for pupils, classes and whole school introduced		½ termly- ongoing			
	½ termly behaviour meetings with Teachers to identify actions for behaviour reduction based on data	Data links directly to interventions to educate pupils and improve their SEMH development		Cover		
	Bespoke teaching activities/intervention is planned and based on data analysis e.g. work on respecting others, dealing with emotions, friendships etc.	Improved well-being of pupils	Termly	Teachers PPA Cover for PSHE lead to have time to plan for whole school themes		
	AET scales adapted to provide SEMH scales and targets to improve behaviour, social skills and mental health	Pupils more able to cope when faced with difficulties and work better with their peers	Feb 2019			
	Behaviour data reported to FGB	FGB are aware of behaviour incidents and use of Physical intervention within the school	Termly			
Improve capacity and electiveness	Create temporary post for inclusion manager with focus on behaviour and	Additional staff member in place to meet demand	Jan.2019	£22,000 pro rota annual salary	Ex.HT  Reports to governors	

of Behaviour support and inclusion	wellbeing (introduction of functional assessment)  Implement functional analysis to support formulation of appropriate interventions and individual behaviour plans	of increased levels of inappropriate behaviour  School is better placed to carry out increased proactive strategiesfunctional analysis, ABA techniques and behaviour recovery is piloted  Reduction in frequency of serious incidents and 'Time out'  Behaviour meetings take place between class staff and behaviour team to plan for reduction in specific behaviours (IBPs, environment, quality first teaching etc.)	March 2019 Ongoing ½ termly	Staff directed time & staff meetings  Cover cost	Lesson observations and learning walks  ½ termly data analysis through monitoring cycle
Ensure safeguarding record keeping is rigorous.	Review safeguarding records and identify gaps and risks  Centralise safeguarding records  Move from 'My Concern' to a more robust safeguarding software  Reintroduce paper based recording to	Safeguarding paperwork is thorough and accurate for individual pupil files  Safeguarding records/information is kept together and not in separate locations	Dec. 2018 April 2019	Staff time  £645  AHT directed time	Link safeguarding visitor reports  Safeguarding 2x weekly meetings  Planning trawls  Pupil interviews
	fill gaps in record keeping on 'My Concern' until new software is in place-including chronology & pupil overview sheet	Accurate chronology and pupil information for each pupil giving a more		ATT directed time	т арп пітсі views

		detailed overview of Safeguarding				
Improve strategic view and leadership of safeguarding	Introduce 2x weekly safeguarding meetings to include Ex. HT to ensure whole school overview and position of safeguarding by all DSLs	All DSLs are kept up to date with whole school safeguarding and case review and action planning is robust.	Jan 2019	SLT directed time	Link safeguarding visitor reports  Section 175 audit	
		Planned safeguarding training is delivered to all staff at regular intervals throughout the school year	Ongoing	Staff meeting time  Training costs for  DSLs may be incurred		
	Complete Section 145 audit & action plan	Ex. HT (DSL) is kept up to date with whole school safeguarding Audit is completed	Ongoing in line with BCC deadlines			
Provide appropriate safeguarding education for pupils	Faculty leads plan bespoke lessons/activities/themes weeks on trends identified from termly safeguarding data (e-safety, safety at night etc.)	Planning shows lessons are delivered based around whole school/class safeguarding trends Children know how to keep themselves safe in a variety of situations	Monitoring timetable activities	PPA Staff briefing feedback		
	Introduce aided language display to support the disclosure of information/worries by pupils	Children have increased access to communicating concerns	Feb 2019	Resources already available in school budget		
	Schedule and deliver 'safety days' with pupils, focusing on issues surrounding safety.	Safety days to be planned and resourced. Pupils develop greater awareness of	Ongoing	External agencies (costs if applicable)		

		safeguarding issues which directly impact on their day-to-day lives				
Tighten attendance	JA to attend Fast track training	Ex. HT is aware of BCC procedures	April 2019	£100	Attendance reports to FGB	
monitoring	Attendance intervention procedures	School responds		AHT directed time	10105	
procedures	to be put in place to provide consistency in response	consistently to absence			Weekly attendance meetings	
Reduce					_	
persistent	In line with national policy- no			C2E tormly	2x weekly	
absence	holidays authorised and fines issued			£25 termly rewards for	safeguarding meetings	
	Termly whole school attendance	Decrease in PA and		attendance to		
	incentives are held e.g. 100 %	increase in overall		families		
	attendance for 1 month equals reward trip	attendance				
	·			Assembly time		
	Weekly attendance bear/class reward awarded to highest attendance					

# As well as the actions generated from the Ofsted inspection, the following actions will continue to form part of the school development plan:

Action	Success Criteria	Time Scale	Actioned By	Monitoring	RAG Rating
	(Impact on Learning			Arrangements	
Faculties to continue to work together to monitor and evaluate 2 year action plan	2 year action plan for policies/resources and assessment.	Ongoing	MR	Faculty reports to SLT and curriculum committee	
		July 2019	HLTA communication		

Callabarrata an agreement of the College	Taine also and the L			Lancas also the	
Collaborate on communication across the federation	Joint observations by			Lesson observations	
especially relating to the use of communication	curriculum manager			and learning walks	
books and low tech aids	and SLT				
		July 2019		Monitoring cycle	
	Develop and enhance			activities	
	children's				
	communication across				
	the federation using				
	shared expertise. Staff				
	become familiar with				
	the use of				
	Communication books				
	Communication books		SI T		
A colin and final in a Malantana and Abitabita a shill a		M 2040	SLT		
Audit staff skills in Makaton and thinking skills.		May 2019			
Formulate and implement a training plan	Key aspects of				
	outstanding practise				
	remain key priorities				
	for provision for pupils		Faculty leads & HLTA		
Further develop confidence in using the outdoor			leader of Forest School		
learning environment		Ongoing			
	All teachers to provide				
	outdoor learning				
	opportunities for				
	pupils				
	All class based staff to				
	develop confidence in				
	using the outdoor				
	_				
	learning environment		DC		
	to further challenge		DS		
Staff continue to develop and refine their knowledge	and involve children				
through training sessions linked to pupils' specific		Staff meeting			
needs, e.g. sensory integration	The CPD timetable and	timetable			
	other training provide				
	regular opportunities				
	for staff to enhance				

	skills and develop			
	practice, relating to			
Work towards (and achieve) the Unicef Rights	specific needs		AHT (SS)	
Respecting Schools silver standard, collaborating				
with Beaufort as appropriate		July 2019		
	Langley and Beaufort	,		
In line with the Statutory Framework for the EYFS	Schools will both have			
April 2017, ensure all sections 1-3 are addressed	met the silver standard		AHT (SS)	
within the provision	The the silver standard		7.1.1 (55)	
Within the provision				
To continue to extend the opportunities for needs	The learning and			
based group work within Early Years	development			
based group work within Early rears	requirements (section			
Continue to enhance the outdoor provision	1), assessment (section			
continue to enhance the outdoor provision	2) and the			
	safeguarding and			
	welfare requirements			
	(section 3) continue to			
	be fully met			
	be fully friet			
	Pupils are able to			
	access highly			
	appropriate,			
	differentiated			
	activities, which cater			
	for their individual			
	needs (section 1)			
	needs (section 1)			
	Pupils have access to a			
	highly appropriate			
	naturalistic outdoor			
	environment which is			
	both purposeful and			
I	safe			